## Birth to Age 5 (0-5) Action Plan

Area for Action Plan	Phase	Action to Be Taken	Yes No	Timeline
	Exploring	1. On-site Leadership Implementation Teams clearly define and are committed to a 3-5 year Montana Literacy Plan (MLP) through MT RTI* Framework.		
	Exploring	2. On-site Leadership Implementation Teams have communicated a consistent MLP roll-out plan.		
	Implementing	3. On-site Leadership Implementation Teams provide monthly public updates at board, staff, and Grade Level Teacher Team meetings on the MLP.		
	Exploring	4. On-site Leadership Implementation Teams have identified 3-5 year performance targets.		
	Exploring	5. On-site Leadership Implementation Teams have defined annual literacy performance targets.		
Leadership	Exploring	6. On-site Leadership Implementation Teams have committed resources including positions, staff, and budget support for supplies and materials to the 3-5 year MLP.		
Leaucismp	Exploring	7. On-site Leadership Implementation Teams allocate time for professional development and time for collaboration among staff, with a focus on literacy achievement and effective literacy instruction.		
	Exploring	8. On-site Leadership Implementation Teams are established and lead by the principal and meet monthly.		
	Implementing	9. LEA Principals and Head Start Directors walkthrough all instructional settings weekly. These walkthroughs are both scheduled and random.		
	Exploring	10. On-site Leadership Implementation Teams provide time for and facilitate collaboration among staff, with a focus on literacy achievement and effective literacy instruction.		
		Action Items		

## Action Items 1. 2.

Date	Leadership Role	Additional Support Role	Next Site Visit Date

Area for Action Plan	Phase	Action to Be Taken			Timeline
	Exploring	1. Early learning program and LEA evidence-ba Learning Guidelines and the MT Standards for En	·		
Standards	Exploring		Evidenced-based curriculum and materials support the MT Early Learning Guidelines and MT and and ards for English Language Arts which includes early language and literacy development.		
	Implementing	3. Educators implement culturally responsive (IEFA*) reading, writing, and communication strategies school-wide.			
		Action Ite	ems		
1.					
2.					77
Date	Leadership Role Additional Support Role				Next Site Visit Date

Area for Action Plan	Phase	Action to Be Taken	Yes No	Timeline
Instruction	Exploring	1. Early learning programs and LEAs utilize language and early literacy programs and evidence-based strategies that include the six early language and literacy components.		
<b>X</b> Intervention	Exploring	2. Educators have the necessary instructional materials to teach the early learning programs.		

Date	Leadership Role Additional Support Role		Next Site Visit Date		
1. 2.					
			Action Items		
	Sustaining  12. Educators guide students' use of technology as a component of effective early literacy instruction.				
	Implementing	experiences.	ents to draw and write about stories read as well as everyday		
	Implementing	provides feedback to students through	rint has a purpose and provides meaning. Staff encourages and ghout the sequence of writing stages.		
	Implementing	9. Educators apply developmentally content areas.	y appropriate early literacy skills throughout the day across <i>all</i>		
	Exploring	8. Educators embed explicit langua with authentic playful experiences v	age, literacy, and phonemic awareness instruction in conjunction with literature.		
	Exploring	7. Time has been allocated to provide early literacy instruction and evidence based intervention			
	Exploring	-	structional materials for evidence-based intervention instruction.		
	Exploring	5. Early learning programs and LEA instruction.	As develop processes that utilize evidence-based intervention		
	Exploring	instruction for application of skills,	red system of support within small groups to differentiate reteaching, and additional practice or challenge activities.		
	Exploring	3. Educators will utilize a multi-tie expectations for all students through	ered system of support to maintain high achievement h evidence-based core instruction.		

Area for Action Plan	Phase	Action to Be Taken	Yes No	Timeline
Assessment	Exploring	1. An annual assessment plan has been developed and assessment procedures are clearly in place for the four assessment types*.		
& Data-based	Exploring	2. A universal screening system is in place to measure and monitor student progress and is shared among staff in a timely manner.		

Decision	n Implementing	3. Multiple assessment measures are used to more	<b>-</b>	
Making	3 Implementing	student needs as identified by the four assessmen		
	Implementing	4. Early learning programs and LEAs have a spectrudents.	cific plan for improving scores for disadvantaged	
	Implementing	5. Staff member(s) have been identified for collectimely manner.	cting and disseminating data to educators in a	
	Implementing	6. Progress monitoring is systematic, documente	ed, and shared with educators in a timely manner.	
	Implementing	7. Diagnostic procedures are systematic, docume manner.	ented, and shared with educators in a timely	
	Exploring	3. A school data collection system is in place and technology support is available.		
	Exploring	9. On-site Leadership Implementation Teams an meet at least twice a month.	d Grade Level Teacher Teams are established and	
	Implementing	10. Fidelity of assessment administration is regul	arly verified.	
	Implementing	11. Individual student data is routinely reexamine adequate progress.	ed to ensure disadvantaged students are making	
		Action Ite	ems	
1.				
2.				
Date		Leadership Role	Additional Support Role	Next Site Visit Date

Area for Action Plan	Phase	Action to Be Taken	Yes No	Timeline
	Exploring	1. On-site Leadership Implementation Teams prepare and communicate with all educators on an annual MLP professional development plan.		
Professional	Exploring	2. Early learning program and LEAs allocate both funding and time for professional development opportunities to allow Grade Level Teacher Teams and educators to continually improve.		
Development	Implementing	3. Professional development is based on student needs and goals as evidenced by student data.		
	Exploring	4. Educators have received adequate professional development on the evidence-based programs for teaching literacy.		
	Exploring	5. On-site Leadership Implementation Teams and educators have received professional		

		development the four assessment types* and asse	essment procedures.	
	Exploring	6. On-site Leadership Implementation Teams and educators have received professional		
	Exploring	development on the six early language and litera		
	Implementing	7. Educators understand the developmental progr	ression of early language and literacy	
	Implementing	development.		
	Sustaining	8. Systems are in place for providing profession MLP.	al development for new staff with regard to the	
	Implementing	9. Educators have access to systems of support i problem solving.	ncluding observations, coaching, mentoring, and	
	Sustaining	10. Professional development facilitates the integ development research into the current teaching p	gration of most recent early language and literacy ractices.	
	Implementing	1 51	professional development that includes classroom	
		Action It	ems	
1.				
2.				
Date		Leadership Role	Additional Support Role	Next Site Visit Date

Area for Action Plan	Phase	Action to Be Taken	Yes No	Timeline
	Exploring	1. Early learning programs and LEAs utilize clear continuous improvement cycle to assess progress toward the literacy performance targets set in the MLP and the LEAs Action Plans.		
	Exploring	2. Educators, unions, and other community partners understand and are committed to the MLP.		
	Exploring	3. A multi-tiered system of support provides guidance for delivering comprehensive, effective evidence-based literacy instruction and assessment procedures for all students.		
System-wide	Implementing	4. Early learning program and LEAs facilitate collaboration among all educators across levels.		
Commitment	Implementing	5. On-site Leadership Implementation Teams and educators utilize data from the four assessment types* to make informed decisions to support the implementation of the MLP.		
	Sustaining	6. Early learning program/school and LEAs utilize communication procedures to ensure fluid transitions from class-to-class, grade-to-grade, and school-to-school.		
	Implementing	7. Existing complementary initiatives are integrated into the MLP such as MBI* and RTI* and conflicting initiatives have been extinguished.		
		Action Items		

1. 2.			
Date	Leadership Role	Additional Support Role	Next Site Visit Date

Area for Action Plan	Phase	Action to Be Taken	Yes No	Timeline
	Exploring	1. As beneficiaries of literate society, educators, parents, community organizations, businesses, and post-secondary education are recognized as community partners in early language and literacy development of children.		
	Exploring	2. Early learning programs and LEAs understand the importance of school, family, community partnerships and nurture reciprocal relationships with families.		
	Implementing	3. Early learning programs and LEAs have systems in place for helping families support their children's learning at home.		
	Implementing	4. Early learning programs and LEAs have systems in place for effectively communicating with families in various and meaningful ways.		
Community	Implementing	5. Parents are involved in the problem-solving processes.		
&	Implementing	6. Early learning programs and LEAs sponsor and promote literacy activities and events.		
Family Involvement	Implementing	7. Early learning programs and LEAs collaborate with each other and families to ensure smooth transitions from early learning programs to kindergarten.		
	Exploring	8. Early learning program and LEAs ensure families and children have opportunities to demonstrate their abilities, skills, and knowledge in any language including their home language.		
	Sustaining	9. Early learning programs and LEAs establish and maintain both formal and informal literacy processes in partnership with families and the private and public sector to provide support to students' early language and literacy development and school readiness.		
	Sustaining	10. Early learning programs recognize parent, community programs, and volunteers as resources to assist students in acquiring early literacy skills.		
	Exploring	11. Early learning programs recognize parents, community tutoring programs, and volunteers as resources to assist students in acquiring early language and literacy skills.		

	Action Items				
1.					
2.					
Date	Leadership Role	Additional Support Role	Next Site Visit Date		

\*Notes:

IEFA- Indian Education for All

SBR- scientifically research-based

MLP- Montana Literacy Plan

Six early language and literacy components- Oral language/vocabulary development (listening and speaking), phonological awareness, alphabet knowledge, print awareness and book knowledge, listening comprehension, and emergent writing skills.

Four Assessment Types- screening, progress monitoring, diagnostic, and outcome

In this document Educator is defined as anyone who is providing instruction. This may include teachers, specialists, para-educators, administrators, etc.

## **Elementary (K-5) School Visitation Action Plan**

Area for Action Plan	Phase	Action to Be Taken			
	Exploring	1. On-site Leadership Implementation Teams clearly define and are committed to a 3-5 year Montana Literacy Plan (MLP) through MT RTI* Framework.			
	Exploring	2. On-site Leadership Implementation Teams have communicated a consistent MLP roll-out plan.			
	Implementing	3. On-site Leadership Implementation Teams provide monthly public updates at board, staff, and grade level teacher team meetings on the MLP.			
	Exploring	4. On-site Leadership Implementation Teams have identified 3-5 year performance targets.			
	Exploring	5. On-site Leadership Implementation Teams have defined annual literacy performance targets.			
T 1 1.	Exploring	6. On-site Leadership Implementation Teams have committed resources including positions, staff, and budget support for supplies and materials to a 3-5 year MLP.	On-site Leadership Implementation Teams have committed resources including positions, staff, and budget support for		
Leadership	Exploring	7. On-site Leadership Implementation Teams allocate time for professional development and time for collaboration amongst taff, with a focus on literacy achievement and effective literacy instruction.			
	Exploring	8. On-site Leadership Implementation Teams are established and lead by the principal and meet monthly.			
	Implementing	9. LEA Principals walkthrough all instructional settings weekly. These walkthroughs are both scheduled and random.			
	Implementing	10. On-site Leadership Implementation Teams share knowledge and materials to enhance others' understanding of effective literacy instruction and embed culturally competent instruction (IEFA*).			
	Exploring	11. On-site Leadership Implementation Teams provide time for and facilitate collaboration amongst staff, with a focus on literacy achievement and effective literacy instruction.			
	•	Action Items			
1.					
2.	2.				
Beginning Date	Leadership Rol	e Additional Support Role Comple Date			

Area for Action Plan	Phase	Action to Be Taken			
	Exploring	1. LEAs will align their curriculum to the MT Standards for English Language Arts.			
Standards	Exploring	LEAs will align their and the five components of reading*.			
	Implementing	3. Educators implement culturally responsive (IEFA*) reading, writing, and communication strategies school-wide.			
		Action Items			
1.	1.				
2.	2.				
Beginning	Leadership Rol	e Consultant/State Team Role Con	npletion		

Date		Date

Area for Action Plan	Phase	Action to Be Taken			
	Exploring		nd includes the five components of reading*.		
	Exploring	Educators have the necessary instructional materials for core reading program instruction.			
	Exploring	3. Educators will utilize a multi-tiered system evidence-based core instruction.	Educators will utilize a multi-tiered system of support to maintain high achievement expectations for all students through dence-based core instruction.		
Instruction	Exploring	4. Educators adjust instruction and studer summative data.	Educators adjust instruction and student placement based on progress monitoring assessment data and formative and		
Instruction	Exploring	5. LEAs utilize SBR* intervention progra	. LEAs utilize SBR* intervention program(s) and aligned the five components of reading* addressed in each of them.		
& Intomontion	Exploring	6. Educators have the necessary instructional materials for the intervention program(s).			
Intervention	Exploring	7. Time has been allocated to provide instruction of both the core program as well as the intervention program(s).			
	Implementing	8. Educators embed explicit literacy instruction across the curriculum.			
	Implementing	9. Educators apply literacy skills throughout the day across <i>all</i> content areas.			
	Implementing	10. Educators allocate time for students to write about the texts they read.			
	Implementing	11. Educators teach students the writing s	11. Educators teach students the writing skills and processes that go into creating text.		
	Sustaining	12. Educators guide students' use of technology as a component of literacy instruction.			
		A	Action Items		
1.					
2.					
Beginning Date	Leadership Role		Additional Support Role	Completion Date	

Area for Action Plan	Phase	Action to Be Taken
	Exploring	1. An annual assessment plan has been developed and assessment procedures are clearly in place (when, where, who) for the four assessments types*.
Assessment	Exploring	2. A universal screening system is in place to measure and monitor student progress and is shared among staff in a timely manner.
& Data-based	Implementing	3. Multiple assessment measures are used to monitor and modify instruction in order to meet student needs through the use of the four assessment types*.
Decision Making	Implementing	4. LEAs utilize state testing data to determine the factors for low performance in subgroups that may be contributing to failure to meet AYP.
8	Implementing	5. LEAs have a specific plan for improving scores for disadvantage groups.
	Implementing	6. Staff member(s) have been identified for collecting and disseminating data to educators in a timely manner.
	Implementing	7. Progress monitoring is systematic, documented, and shared among staff.

	Implementing 8. Diagnostic procedures are systematic, documented, and shared quickly with educators who are working with the individual students.				
	Exploring 9. School data collection system is in place and technology support is available at district/school level.				
	Exploring	10. A data analysis team is established an	nd meet twice a month.		
	Implementing 11. Fidelity of assessment is regularly verified checklists, outside observations, random checks).				
	Implementing	12. Individual student data is routinely re	e-examined to ensure disadvantaged students are making adequate progres	SS.	
		A	Action Items		
1.					
2.					
Beginning Date	~   Legaershin Raie		Additional Support Role	Completion Date	

Area for Action Plan	Phase	Action to Be Taken		
	Exploring	1. Onsite Leadership Implementation Teams prepare and communicate with all educators on an annual MLP professional development plan.		
	Exploring	2. LEAs allocate both funding and time for professional development opportunities to allow Grade Level Teacher Teams and educators to continually improve.		
	Implementing	3. Professional development is based on the student needs and goals as evidenced by student data.		
	Exploring	4. Educators have received adequate professional development on the programs they are expected to teach.		
D C	Exploring	Onsite Leadership Implementation Teams and educators have received professional development on all assessments and sessment procedures (who, where, when, and administration/scoring practice).		
Professional	Exploring	6. Onsite Leadership Implementation and educators have received professional development on the five components of reading*.		
Developmen	Implementing	7. Educators understand the developmental progression of reading K-12 (understanding the difference of teaching "learning to read" and teaching "reading to learn").		
	Sustaining	8. Systems are in place for providing professional development for new staff with regard to the MLP.		
	Implementing	9. Educators have access to systems of support (e.g., observations, coaching, mentoring, and problem-solving).		
	Sustaining	10. Professional development facilitates the integration of most recent reading/literacy research into the current teaching practices.		
	Implementing	11. Educators receive Positive Behavior Support professional development that that includes classroom management and engagement strategies.		
		Action Items		
1.				
2.				
Beginning Date	Leadership Rol	e Additional Support Role Completion Date		

Area for Action Plan	Phase	Action to Be Taken				
	Exploring	1. LEAs have a clear continuous improve	LEAs have a clear continuous improvement cycle and assess annual progress toward achievement of the LEAs literacy goals.			
	Exploring	2. Educators, unions, and other communit	ty partners understand and are committed to the MT Literacy Plan.			
	Exploring	3. A multi-tiered system of support to pro assessment procedures for all students.	A multi-tiered system of support to provides guidance for delivering comprehensive, effective literacy instruction and sessment procedures for all students.			
System-wide	Implementing	4. LEAs facilitate collaboration among a	LEAs facilitate collaboration among all educators at all grade levels.			
Commitmen		5. Onsite Leadership Implementation Teams and educators analyzes results from state, district, and school reading assessments o make informed district-wide decisions based on needs for improvement.				
	Sustaining	6. LEAs align with other area programs/school to provide fluid transitions from class-to-class, grade-to-grade, and school-to-school.				
	Implementing	7. Existing complementary initiatives are integrated into the MLP such as MBI* and RTI* and conflicting initiatives have been extinguished.				
		A	Action Items			
1.						
2.	2.					
Beginning Date	Leadership Rol	e	Additional Support Role	Completion Date		

Area for Action Plan	Phase	Action to Be Taken	
	Exploring	1. As beneficiaries of a literate society, educators, parents, community organizations, businesses, and post-secondary education are recognized as community partners in the literacy development of children.	
	Exploring	2. LEAs understand the importance of school/family/community partnerships and develop reciprocal relationships with families.	
	Implementing	3. LEAs have a system in place for helping families support children's learning at home.	
	Implementing	4. LEAs have a system in place for effectively communicating with families in various and meaningful ways.	
	Implementing	5. Parents and/or students are involved in the problem-solving processes.	
Community	Implementing	6. LEAs sponsor and promote literacy activities and events.	
& Family Involvement	Implementing	7. Early education programs and LEAs collaborate with each other and families to ensure smooth transitions from early education to Kindergarten and from elementary to middle school.	
	Exploring	8. LEAs ensure families and children have opportunities to demonstrate their abilities, skills, and knowledge in any language including their home language.	
	Sustaining	9. LEAs establish and maintain both formal and informal literacy partnerships with families and the private and public sector to	
	Sustaining	provide support to students' development and career/college readiness.	
	Sustaining	10. LEAs recognize parent, community tutoring programs, and volunteers as resources to assist students in acquiring literacy skills.	

	Action Items				
1.					
2.					
Beginning Date	Leadership Role	Additional Support Role	Completion Date		

IEFA- Indian Education for All

SRB- Scientifically Research-Based

MLP- Montana Literacy Plan

Five Components of Reading- phonemic awareness, phonics, fluency, vocabulary, and comprehension

Four Assessment Types- screening, progress monitoring, diagnostic, and outcome

In this document Educator is defined as anyone who is providing instruction. This may include teachers, specialists, para-educators, administrators etc...

Literacy is defined as the ability to read, write, speak, listen and view in order to communicate with others effectively.

MBI- Montana Behavior Initiative

RTI- Response to Intervention

## Secondary (6-12) Action Plan

Area for Action Plan	Phase	Action to Be Taken			
	Exploring	1. On-site Leadership Implementation Teams clearly defined and are committed to a 3-5 year Montana Literacy Plan (Nathrough MT RTI Framework.	MLP)		
	Exploring	2. On-site Leadership Implementation Teams have communicated a consistent MLP roll-out.			
	Implementing	3. On-site Leadership Implementation Teams provides monthly public updates at board, staff, and grade level team me the MLP.	On-site Leadership Implementation Teams provides monthly public updates at board, staff, and grade level team meetings on		
	Exploring	4. On-site Leadership Implementation Teams have identified 3-5 year performance targets.			
	Exploring	5. On-site Leadership Implementation Teams have defined annual literacy performance targets.			
Leadership	Exploring	6. On-site Leadership Implementation Teams have committed resources including positions, staff, and budget support f supplies and materials to a 3-5 year MLP.	On-site Leadership Implementation Teams have committed resources including positions, staff, and budget support for		
	Exploring	7. On-site Leadership Implementation Teams allocate time for professional development and time for collaboration amongst taff, with a focus on literacy achievement and effective literacy instruction.			
	Exploring	8. On-site Literacy Implementation Team are established and lead by the principal and meets monthly.			
	Implementing	9. LEA Principals walkthrough all instructional settings weekly. These walkthroughs are both scheduled and random.			
	Implementing	10. On-site Leadership Implementation Teams share knowledge and materials to enhance others' understanding of effective distriction and embed culturally competent instruction (IEFA*).	ective		
	Exploring	11. On-site Leadership Implementation Teams provide time for and facilitate collaboration amongst staff, with a focus achievement and effective literacy instruction.	on literacy		
		Action Items			
1.					
2.					
Beginning Date	Leadership Rol	ole Additional Support Role Co	ompletion Date		

Area for Action Plan	Phase	Action to Be Taken		
	Exploring	1. LEAs will align their curriculum to the MT Standards for English Language Arts.		
Standards	Exploring	2. LEAs will align their curriculum and the nine key elements* of adolescent literacy instruction.		
	Implementing	3. Educators implement culturally responsive (IEFA*) reading, writing, and communication strategies school-wide.		
	Action Items			

1.	1.					
2.	2.					
Beginning Date	Leadership Role	Additional Support Role	Completion Date			

Area for Action Plan	Phase	Action to Be Taken			
	Exploring	1. LEAs utilize SBR* programs and strate	. LEAs utilize SBR* programs and strategies in Communication Arts and English classes.		
	Exploring	2. Educators have the necessary instruction	Educators have the necessary instructional materials for their Communication Arts classes and English classes.		
	Exploring	3. Educators will utilize a multi-tiered system evidence-based core instruction.	Educators will utilize a multi-tiered system of support to maintain high achievement expectations for all students through dence-based core instruction.		
Instruction	Exploring	4. Educators adjust instruction and student summative data.	Educators adjust instruction and student placement based on progress monitoring assessment data and all formative and nmative data.		
anstruction &	Exploring	5. LEAs utilize evidenced based intervent	LEAs utilize evidenced based intervention program(s) and align the components of reading* addressed in each of them.		
•	Exploring	6. Educators will have the necessary instr	Educators will have the necessary instructional materials for the intervention program(s).		
Intervention Exploring 7. Time has been allocated to provide instruction of both the Communication Arts/English classes program(s).				ntervention	
	Implementing	8. Educators embed explicit literacy instruction across the curriculum.			
	Implementing	9. Educators apply literacy skills througho	out the day across all content areas.		
	Implementing	10. Educators allocate time for student to	write about the text they read.		
	Implementing	11. Educators teach student the writing ski	ills and processes that go into creating text.		
	Sustaining	12. Educators guide students' use of techn	ology as a component of literacy instruction.		
		A	ction Items		
1.					
2.					
Beginning Date	Leadership Rol	e	Additional Support Role	Completion Date	

Area for Action Plan	Phase	Action to Be Taken	
Assessment &	Exploring	An annual assessment plan has been developed and assessment procedures are clearly in place (when, where, who) for the our assessments types*.	
Data-based Decision Making	Exploring	2. A universal screening system is in place to measure and monitor student progress and is shared among staff in a timely manner.	
	Implementing	3. Multiple assessment measures are used to monitor and modify instruction in order to meet student needs through the use of four assessment types*.	

Implementing 4. LEAs utilize state testing data to determine contributing factors for low performance in subgroups that may be failure to meet AYP.				contributing to	
Implementing 5. LEAs have a specific plan for improving scores for disadvantage groups.					
	Implementing 6. Staff member(s) have been identified for collecting and disseminating data to eductators in a timely manner.				
	Implementing	7. Progress monitoring is systematic, do	cumented, and shared among staff.		
	Implementing	8. Diagnostic procedures are systematic.	, documented, and shared quickly with educators who are working with t	he individual	
		students.			
	Exploring	9. School data collection system is in place and technology support is available at district/school level.			
	Exploring	10. A data analysis team is established an	nd meets twice a month.		
	Implementing	11. Fidelity of assessment administration is regularly verified (checklists, outside observations, random checks).			
	Implementing	12. Individual student data is routinely re-examined to ensure disadvantaged students are making adequate progress.			
		A	Action Items		
1.					
2.	2.				
Beginning	Complet			Completion	
Date	Leadership Role		Additional Support Role	Date	

Area for Action Plan	Phase	Action to Be Taken		
	Exploring	1. On-site Leadership Implementation Teams prepare and communicate with all educators on an annual MLP professional development plan.		
	Exploring	2. LEAs allocate both funding and time for professional development opportunities to allow Grade Level Teacher Teams and educators to continually improve.		
	Implementing	3. Professional development is based on the student needs and goals as evidenced by student data.		
	Exploring	4. Educators have received adequate professional development on the programs they are expected to teach.		
	Exploring	5. On-site Leadership Implementation Teams and educators have received professional development on all assessments and assessment procedures (who, where, when, and administration/scoring practice).		
Professional	Exploring	6. On-site Leadership Implementation Teams and educators have received professional development on the six variables		
Development		representing early literacy* and five components of reading*.		
	Implementing	7. Educators understand the developmental progression of reading K-12 (understanding the difference of teaching "learning to read" and teaching "reading to learn").		
	Sustaining	8. Systems are in place for providing professional development for new staff with regard to the MT Literacy Plan.		
	Implementing	9. Educators have access to systems of support (e.g., observations, coaching, mentoring, and problem-solving).		
	Sustaining	10. Professional development facilitates the integration of most recent reading/literacy research into the current teaching practices.		
	Implementing	11. Educators receive Positive Behavior Support professional development that includes classroom management and engagement strategies.		
		Action Items		

1.	1.					
2.	2.					
Beginning Date	Leadership Role	Additional Support Role	Completion Date			

Area for Action Plan	Phase	Action to Be Taken			
	Exploring	1. LEAs have a clear continuous improgoals.	LEAs have a clear continuous improvement cycle and assess annual progress toward achievement of the LEAs literacy goals.		
	Exploring	2. Educators, unions, and other commu	2. Educators, unions, and other community partners understand and are committed to the MT Literacy Plan.		
	Exploring	3. A multi-tiered system of support to p assessment procedures for all students.	A multi-tiered system of support to provides guidance for delivering comprehensive, effective literacy instruction and		
System-wid	e Implementing	4. LEAs facilitate collaboration among	4. LEAs facilitate collaboration among all educators at all grade levels.		
Commitmen	Implementing	5. Leadership and educators analyze results from state, district, and school reading assessments to make informed district-wide decisions based on needs for improvement.			
	Sustaining	6. LEAs align other area programs/schools to provide fluid transitions from class-to-class, grade-to-grade, and school-to-school.			
	Implementing	7. Existing complementary initiatives are integrated into the MLP such as MBI and RTI and conflicting initiatives have been extinguished.			
		A	Action Items		
1.					
2.					
Beginning Date	Leadership Role		Additional Support Role	Completion Date	

Area for Action Plan	Phase	Action to Be Taken
Community	Exploring  1. As beneficiaries of a literate society, educators, parents, community organizations, businesses, and post-secondary educators are recognized as stakeholders in the literacy development of children.	
&	Exploring 2. LEAs understand the importance of school/family/community partnerships and develop reciprocal relationships.	
Family	Implementing	3. LEAs have a system in place for helping families support children's learning at home.
Involvement	Implementing	4. LEAs have a system in place for effectively communicating with families in various and meaningful ways.
	Implementing	5. Parents and/or students are involved in the problem-solving processes.

	Implementing	6. LEAs sponsor and promote literacy activities and events.			
	Implementing	7. LEAs collaborate with each other and families to ensure smooth transitions from elementary to middle school, from middle			
	implementing	school to high school, and high school to post secondary education.			
	Exploring	8. LEAs ensure families and children have opportunities to demonstrate their abilities, skills, and knowledge in any language			
	Exploring	including their home language.			
	Sustaining	9. LEAs establish and maintain both formal and informal literacy partnerships with families and the private and public sector to			
	provide support to students' development and career/college readiness.				
	Sustaining	10. LEAs recognizes parent, community tutoring programs, and volunteers as resources to assist students in acquiring literacy			
	Sustaining	skills.			
		Action Items			
1.					
2.					
Beginning	Laadayahin Dal	Additional Support Dala		Completion	
Date	Leadership Rol	e Additional Support Role		Date	

IEFA- Indian Education for All

SRB- Scientifically Research-Based

MLP- Montana Literacy Plan

Five Components of Reading- phonemic awareness, phonics, fluency, vocabulary, and comprehension

Nine Key Elements of Adolescent Literacy Instruction-direct, explicit comprehension instruction, effective instructional principles embedded in content, motivation and self-directed learning, text-based collaborative learning, strategic tutoring, diverse texts, intensive writing, technology component, ongoing formative assessment of students.

Four Assessment Types- screening, progress monitoring, diagnostic, and outcome

In this document Educator is defined as anyone who is providing instruction. This may include teachers, specialists, para-educators, administrators etc...

Literacy is defined as the ability to read, write, speak, listen and view in order to communicate with others effectively.

MBI-Montana Behavior Initiative

RtI- Response to Intervention